

6Uffm'G]`VYfh'j Yfgi Wk hz'87; !=bj Yghc fYb ni `VYfi \][Yb

8Yf'Ua Yf]_Ub]gWkY`A]``UfXAf'6Uffm'G]`VYfh`\Uh'Ub`X]Y
5_h]cbAfY'gY]bYf'i a _Aa dZnYb'8][]hU`7i ffYbWm; fci d
[YgWk f]YVYbzi a 'g]Y'j cb']\fYf'@YVYbgZÅ\][_Y]h'ni
ØVYfnYi [Ybž'XU'X]Y'5b[ghj cf'Y]bYf'a Ø[`]WkYb'`bgc`j Ybn
gY]bYg'?fmdhc!6fc_Yfg'; YbYg]g'ni b]a a hi bX'X]Y': c`[Yb`XYg
Ni gUa a YbVfi Wk'g'j cb': HL `]b`XYf'6fUbWkY`bUWk\U`Yb"
G]`VYfhg'6f]YZ_ca a h'ZUgh'Y]bY`K cWkYž'bUWkXYa `; YbYg]g
bUWk`XYa `Ni gUa a YbVfi Wk`j cb'GUa `6Ub_a Ub!: f]YXg
?fmdhc!`a dYf]i a `FØW_nU\`i b[Yb`i bX`bYi Y'?fYX]hj Yf[UVYb
[Yghcddh`\Uh"8Yf']b`BYk `Mcf`_UbgÅgg][Y`6fc_Yf'n]h]YfhY
5i gnU\`i b[gUbhfÅ[Yž'X]Y` i bgYfY`XYfnY]h][Y`@]ei]X]hÅh
ØVYfghY][Yb ž'i bX`VYa Ø\h'g]Wk`gY]hXYa `i a `X]Y
6YgWkUZZi b[`j cb':]bUbna]hhY`b"8Ug'; YbYg]g!
8Uf`Y\YbgVi Wk`ghY`hj cf`Y]bYa `DfcV`Ya `XYf'@]ei]X]hÅhg!
i bX'8i fUh]cbg]b_cb[fi Ybn ž'gWk f]YV'G]`VYfh'Ua
/ Ua d^Y``d/

8Yf'Ua Yf]_Ub]gWkY`A]``UfXAf'6Uffm'G]`VYfh`\Uh'Ub`X]Y'5_h]cbAfY
gY]bYf'i a _Aa dZnYb'8][]hU`7i ffYbWm; fci d[YgWk f]YVYbzi a 'g]Y
j cb']\fYf'@YVYbgZÅ\][_Y]h'ni `ØVYfnYi [Ybž'XU'X]Y'5b[ghj cf'Y]bYf'
a Ø[`]WkYb'`bgc`j Ybn'gY]bYg'?fmdhc!6fc_Yfg'; YbYg]g'ni b]a a h
i bX'X]Y': c`[Yb`XYg`Ni gUa a YbVfi Wk'g'j cb': HL `]b`XYf'6fUbWkY
bUWk\U`Yb"

G]`VYfhg'6f]YZ_ca a h'ZUgh'Y]bY`K cWkYž'bUWkXYa `; YbYg]g'bUWk
XYa `Ni gUa a YbVfi Wk`j cb'GUa `6Ub_a Ub!: f]YXg'?fmdhc!
`a dYf]i a `FØW_nU\`i b[Yb`i bX`bYi Y'?fYX]hj Yf[UVYb`[Yghcddh
\Uh"8Yf']b`BYk `Mcf`_UbgÅgg][Y`6fc_Yf'n]h]YfhY
5i gnU\`i b[gUbhfÅ[Yž'X]Y` i bgYfY`XYfnY]h][Y`@]ei]X]hÅh
ØVYfghY][Yb ž'i bX`VYa Ø\h'g]Wk`gY]hXYa `i a `X]Y'6YgWkUZZi b[`j cb

:]bUbna]hY`b"

8 Ug ; YbYg]g!8 Uf`Y\YbgVi W\`ghY\h'j cf` Y]bYa `DfcV`Ya `XYf
@]ei]X]hÅhg!`i bX`8i fUh]cbg]b_cb[fi Ybn ž'gW\ f]YV`G]`VYfh`Ua
8]YbghU[`]b`Y]bYa `6f]YZ`Ub`X]Y`5_h]cbÅfYž`XYf`XYf` :]bUbW]U`H]a Yg
j cf[Y`Y[h`k i fXY"" 8]YgY`DfcV`Ya Y`\UVYb`_Y]bY`5i gk]f_i b[Yb
Ui ZXUg`?UggU!`i bX`8Yf]j UhY\UbXY`g!`cXYf`8Ydch[YgW\ÅZh]j cb
; YbYg]gž`X]Y`k]Y [Yk c\bh`k Y]hYf[YZ\fh`k YfXYb ž`Z\ hY`Yf`\]bni "

; YbYg]g`k i fXY`&\$%` [Y[fØbXYhi bX`[]h`U`g`Y]bY`XYf`GÅi `Yb`XYf
?fmdhc]bXi ghf]Yž`X]Y`bgh]hi h]cbYb`< UbXY`g!ž`?fYX]h!ž`8Ydch!`i bX
8Yf]j UhYX]Ybgh`Y]ghi b[Yb`UbV]YhYh" `a` j Yf[Ub[YbYb`d\`f`\Uh`Yg
?fmdhc`]a`K Yfh]j cb`%`*`A]`]UfXYb`8c`Uf[Y\UbXY`hž`?fYX]hY`]a
K Yfh]j cb`%`%A]`]UfXYb`8c`Uf`j Yf[YVYb`i bX`\Uh`a Y\`f`U`g`%`\$\$\$
]bgh]hi h]cbY`Y`< UbXY`gdUf`bYf"

8 Ug`6fc`_YfU[Y`]gh`Y]bY`HcW\hYf[YgY`gW\UZh`XYf`8][]hU`7i ffYbWm
; fci d`j cb`G]`VYfhž`X]Y`]a` j Yf[Ub[YbYb`d\`f`Y]bYb`K Yfh]j cb`%\$
A fX""I G8`\UhhYž`i bX`k]fX`j cb`Yfgh`_Ugg][Yb`i bhYfghØhnYfb`k]Y
GcZh6Ub`ž`G]b[Udi fg`GhUUhgZcbXg`i bX`5`d\UVYhg`J Ybhi fY!5fa
7Ud]hU` ; Z]bUbN]Yfh"Ni`XYb`DcfhZc`]ci bhYfbY\`a Yb`j cb`87;
[Y\ÖfYb`Ui W\`XYf`8][]hU`5ggYh`b]j Ygha Ybh`A UbU[Yf` ; fUmgWU`Yž
X]Y`B UW\ f]W\hYbgY]hY`7c]b8Yg`ž`XUg`6Yf[VUi i bhYfbY\`a Yb
: ci bXfmi bX`XYf`K U`Yh!5bV]YhYf`@`bc"

G]VYfh`VYgW\ f]YV`8Uf`Y\Yb`nk]gW\Yb` ; YbYg]g`i bX`87; `U`g`]a
F U\`a Yb`XYg`[Yk Ö\`b`]W\Yb` ; YgW\ÅZhg[Ub[g`i bX`]a a Yf`Ui Z
Y]bYf`a Uf`hØV`]W\Yb`6Ug]g`ghfi`_hi f]Yfhi bX`ni`XYb
j cf\YffgW\YbXYb`A Uf`_m]bgYb`VYdfY]gh "

8]Y` ; fi ddY`gW\i`XYh; YbYg]g`?fYX]hY`]a`K Yfh]j cb`) +) `A]`]cbYb
I G!8c`Ufž`X]Y`]a`A U]`&\$&`ZÅ`][`k YfXYb`i bX`ni`f` :]bUbN]Yfi b[
XYf`5_h]Yb fØW`_Åi ZY`j cb`87; `gck]Y`j cb`b]j Ygh]h]cbYb`j Yfk YbXYh
k i fXYbž`gU[hY`G]`VYfh" `9g`\Uh`Ui W\`Y]bYb`&\$` &ZÅ`][Yb
GW\i`XgW\Y]b`]b`< Ö\`Y`j cb`%ž`%A]`]UfXYb`I G!8c`Ufž`XYf`YbghU`bXž
U`g`87; `X]Y`J YfV]bX`]W\`_Y]hYb`j cb` ; YbYg]g`]a`Ni`gUa`a Yb\Ub[
a]h`XYa`Ni`gUa`a YbVfi W\`XYg`8][]hU`!5ggYh`< YX[YZcbXg`H\fYY
5ffck`g`7Ud]hU`]a`Gca`a Yf`ØVYfbU\`a "

Ni gÀhn`jW`ni`X]YgYb`GW`i`XYb`j`YfZØ[h`8 7; `Ui`h`XYa`GW`fY]VYb
ØVYf`Y]bY`?fYX]hZUn]`hÀh]b`<Ø\Y`j`cb`") \$`A`]c`"i`G8`j`cb`Y]bYf`
_Y]bYb`"; fi`ddY`j`cb`?fYX]h[YVYfb`ž`X]Y`j`cb`HcXX`6cY`\`mg
`b]`Ygha`Ybhj`Y\`_Y`9`Xf]X[Y`[YZØ\`fh`k`]fX"

8]Y`6YZØfW`hi`b[Yb`ØVYf`X]Y`"; Ygi`bX\Y]hj`cb`"; YbYg]g`bU\`a`Yb`Ua
A`cbhU[`ni`ž`U`g`XYf`6fc`_Yf`gU[hYž`Yf`d`UbY`b]W`h`gc`Zc`fh`ž
`b]gc`j`Ybn`Ubni`a`Y`XYb`ž`Y]bY`5i`ggU[Yž`X]Y`k`Yb][`ni`f`6Yfi` \][i`b[
XYf`?fmdhca`Āf`_hY`VY]hfi`[`i`bX`6]hW`c]b`i`bhYf`%*"\$\$\$`8`c``Uf`ZU`Yb
`Y»"

G]VYfhž`Y]b`Y\Ya`U`][Yf`b]`Ygha`YbhVUb`_Yf`j`cb`<ci``\Ub`@c`_Ymž
gU[hYž`XUgg`U`Y`a`Ø[`]W`Yb`C`dh]cbYb` `[YdfØž`h`k`ØfXYb`"

@Ui`h`a`]h`XYf`5b[Y`Y[Yb\Y]hj`YfhfUi`hYb`DYfgcbYb`g]bX`X]Y
; Ygd`f`W`Y`j`cb`"; YbYg]g`a`]h`6]bUbW`X]YgY`K`cW`Y`[YgW`Y]hYfh`"b
XYf`Nk`]gW`YbnY]hj`Yf\UbXY`h`XYf`A`Uf`_Yh`A`U`_Yf`6&7&`Ui`h`a`]h`XYf`
5b[Y`Y[Yb\Y]hj`YfhfUi`hYb`DYfgcbYb`ØVYf`XYb`?Ui`ZY]b][Yf`
?fYX]hY`j`cb`"; YbYg]g`"

8Yf`Ni`gUa`a`YbVfi`W`j`cb`"; YbYg]g`k`ØfXY`Yg`ni`a`VYXYi`hYbXghYb
C`dZYf`XYf`a`d`cg]cb`j`cb`6Ub`_a`Ub!`f]YXg`:`HL`i`bX`5`Ua`YXU
F`YgYUfW`a`UW`Ybž`k`Ug`X]Y`6fUbW`Y`gW`cW`_Yfh`i`bX`XUni`[YZØ\`fh
\Uhž`XUgg`?fmdhc`!!`bhYfbY\`a`Yb`g]W`VY]h`\UVYbž`X]Y`5b[ghj`cf
Y]bYf`5bghYW`_i`b[`ni`nYfghfYi`Yb"

K`Ā`fYbX`"; YbYg]g`gU[hž`XUgg`X]Y`DfcV`Ya`Y`bi`f`VY]`gY]bYa
?fYX]hUfa` ``Y[Ybž`gi`W`h`XUg`[YgUa`hY`i`bhYfbY\`a`Yb`bUW
:`]bUbni]Yfi`b["i`G]Y`\UVYb`XYbgY`VYb`F`]g]_ca`UbU[Yfž`g]Y`hY]`Yb
XYbgY`VYb`7ca`d`]UbW`!6YUi`ZhfU[hYb`ž`gU[hY`Y]bY`a`]h`XYf`
5b[Y`Y[Yb\Y]hj`YfhfUi`hY`DYfgcb"

Gcf[Yb`i`a`X]Y`"; Ygi`bX\Y]hj`cb`8 7; `\UVYb`"; fUmgWU`Y
\Y]a`[Ygi`W`hž`XU`gY]b`:`U[[gW`]Z`6]hW`c]b`Hfi`gh`a`]h`Y]bYa
DfY]gbUW`Ugg`j`cb`ZUgh)`\$`DfcnYbh]a`j`Yf[`Y]W`ni`a`6]hW`c]b!DfY]g
_cbZfcbh]Yfh`]gh"

E i Y`Y.:]bUbW]U`H]a Yg

8YhJ]`g

6Ygi W\Yb`G]Y`i bg`Ui Z.`_fmdhc!bYk g"Uh