

5ggYh'A UbU[Yf'gU[h'/ ei ch/9g']gh'Y]bY
Ui » Yf[Yk Ò\b`]WXY'@Y]ghi b[/ ei ch/!
F Y[i `]Yfi b[

8]Y'GWk Y]nYf':]bUbna Uf_hUi Zg]W h'fl ÆBA 5Ě'\Uh'XYb'YfghYb
GWk Y]nYf'? fmdhc!: cbXg'[YbY\ a][h''9g'k]fX'j ca
J Yfa Ò[Ybgj Yfk U'hYf'7 fmdhc':]bUbW'j Yfk U'hYhi bX'j cb'XYf
GYVU'6Ub_j Yfk U\fh''~8]Y': ÆBA 5'\Uh'Yfg ha U`g'Y]bYb
GWk Y]nYf': cbXg'[YbY\ a][hž'XYf'\Ui dhgÀW`]W'j]b'? fmdhc!
5ggYhg']bj Ygh]Yfh' ž'hY]'hY'X]Y'F Y[i `]Yfi b[gVY\ ÒfXY'a]h"
9fghYf'bUW'GWk Y]nYf'F YW'h'ni [Y'UggYbYf'? fmdhc!: cbXg
8]Y'9]X[YbÒgg]gWY':]bUbna Uf_hUi Zg]W h'fl ÆBA 5Ě'[UV'Ua
A]hkcW'VY_Ubbhž'XUgg'g]Y / Ua d/ , &&&/XYb'YfghYb
? fmdhcZc bXg'bUW'GWk Y]nYf'F YW'h'[YbY\ a][h
\Uh' Ua d/ , &&\$/'8]Y'5i Zg]W hgVY\ ÒfXY'ZØ\fhY'Ui g.'8]Y
: ÆBA 5'\Uh'Yfg ha U`g'Y]bYb'GWk Y]nYf': cbXg'VYk]''[hž'XYf
\Ui dhgÀW`]W'j]b'? fmdhc!5ggYhg']bj Ygh]Yfh''8]Y': ÆBA 5
Yf_ÀfhYž'XUgg'XYf': cbXg' 7 fmdhc'A Uf_Yh'ÆXYI': i bX'`Y]» h
i bX'XUgg'Yg'g]W'ia'Y]bYb' 5b`U[YZcbXg'bUW' / Ua d^Y``]d/

8]Y`GWk Y]nYf':]bUbna Uf_hUi Zg]Wk h'fl =BA 5E`Uh`XYb
YfghYb`GWk Y]nYf'? fmdhc!: cbXg`[YbY\ a][h"9g`k]fX`j ca
J Yfa Ø[Ybgj Yfk U`hYf`7 fmdhc':]bUbW`j Yfk U`hYh'i bX`j cb
XYf`GYVU`6Ub`_j Yfk U`fh"~8]Y': =BA 5`Uh`Yfgha U`g`Y]bYb
GWk Y]nYf': cbXg`[YbY\ a][hž`XYf`\ Ui dhgÅW`]W`]b'? fmdhc!
5ggYhg`]bj Ygh]Yfh" ž`hY]`hY`X]Y`FY[i`]Yfi b[gVY\ ØfXY`a]h"

9fghYf`bUWk`GWk Y]nYf`F YWk h'ni [Y`UggYbYf
? fmdhc!: cbXg

8]Y`9]X[YbØgg]gWY':]bUbna Uf_hUi Zg]Wk h'fl =BA 5E`[UV`Ua
A]hkh cW`VY`Ub bhž`XUgg`g]Y` XYb`YfghYb`? fmdhc ZcbXg`bUW
GWk Y]nYf`F YWk h'[YbY\ a][h`Uh`"8]Y`5i Zg]Wk hgVY\ ØfXY`ZØ`fhY
Ui g.

8]Y': =BA 5`Uh`Yfgha U`g`Y]bYb`GWk Y]nYf': cbXg`VYk]`][hž
XYf`\ Ui dhgÅW`]W`]b'? fmdhc!5ggYhg`]bj Ygh]Yfh"

8]Y': =BA 5`Yf`_`ÀfhYž`XUgg`XYf': cbXg` 7 fmdhc`A Uf`_Yh`bXYI`i: i bX
\Y]» h'i bX`XUgg`Yg`g]Wk`i a`Y]bYb` 5b`U[YZcbXg`bUW
gWk Y]nYf]gWYa`F YWk h`XYf'? UhY[cf]Y`gcbgh][Y': cbXg`ZØf
U`hYfbUh]j Y`5b`U[Yb`a]h`VYgcbXYfYb`F]g]_Yb` \UbXY`Y"

8]Y':]bUbniUi Zg]Wk hgVY\ ØfXY`ZØ[hY`\]bni ž`XUgg`Ub`X]Y
; YbY\ a][i b[`Y]b][Y`5bZcfXYfi b[Yb`[Y_bØdZhgY]Yb"
6Y]gd]Y`gk Y]gY`XUfZXYf': cbXg` bi`f`]b`YhUV`]YfhY`? fmdhc!5ggYhg
a]h`Ui gfY]WYbX`[fc» Ya`< UbXY`gj c`i a Yb`]bj Ygh]YfYb` "8 UfØVYf
\]bUi g`a ØggYb`X]Y`b]j Ygh]h]cbYb`ØVYf` YhUV`]YfhY`; Y[YbdUfhY]Yb
i bX`D`UhhZcfa Yb`a]h`G]h`]b`A]h[`]YXg`ÅbXYfb`XYf':]bUbW]U`
5Wh]cb`HUg`_': cfW`fl 5H: E`YfZc`[Yb"

8]Y`7 fmdhc':]bUbW`f5ggYh`A UbU[Ya YbhE`5; `[UV`Ua`A]hkh cW
i bUV`Åb[][`X]Y`@UbW]Yfi b[`XYg] cb`XYf': =BA 5`[YbY\ a][hYb

GWk Y]nYf' fmdhcZcbXg'VY_Ubbh"G]Y'k]fX'j cb'XYf': cbXg'Y]hi b[
Dj V'DYfbYhj cb'6U`a ccg'5; 'a]h'XYf'GYVU'6Ub_'5; 'U'g
8YdchVUb_'i bX'7fmdhc':]bUbW'U'g'A UbU[Yf'j Yfk U'hYh"'7fmdhc
:]bUbW'VYgWf]YVYb.

: Øf'7fmdhc':]bUbW'U'g'YfghYf'J Yfa Ø[Ybgj Yfk U'hYfž'XYf
Y]bYb'GWk Y]nYf' fmdhc!5b`U[YZcbXg'UbW]Yfh'\Uhž']gh'Yg
Y]bY'Ui ggYf[Yk Ø\b']WY'@Y]ghi b[ž'X]YgYb' fmdhc!
5b`U[YZcbXg'ni gUa a Yb'a]h'ghUf_Yb'GWk Y]nYf'DUfhbYfb
ni `UbW]YfYb"

...

8Yf': cbXg']gh'e i U']Zn]YfhYb'5b`Y[Yfb'j cfVY\U'hYbž'k]Y'GWk Y]nYf
J Yfa Ø[Ybgj Yfk U'hi b[gVUb_Ybž'J Yfa Ø[Ybgj Yfk U'hYfbž
DYbg]cbg_UggYb'i bX'UbXYfYb'dfcZYgg]cbY`Yb'5b`Y[Yfbž' X]Y
ni gUa a Yb'a Y\fyfY'6]]cbYb'7<: 'Ub'J Yfa Ø[Yb'j Yfk U'hYb ž'k]Y
7fmdhc':]bUbW'XYhU]]Yfh'Ui gZØ\fh'i bX'\]bni ZØ[h

8]YgYf'dUgg]j Y'5b`U[YZcbXg'j cb'7fmdhc':]bUbW'V]XYh'X]Y
K YfhYb'hk]W_'i b['XYg'7fmdhc'A Uf_Yh'ǂXYI '%\$'UVž'XYf'j cb
XYf'GŁ'Gk]gg'9I W'Ub[Y'j Yfk U'hYh'k]fX"

5i ZXYf'K YVg]hY'XYf'6ØfgY'\Y]»h'Yg.' 8 Ug'N]Y'XYg'GŁ'7fmdhc
A Uf_Yh'ǂXYI '%\$']gh'Ygž'X]Y'K YfhYb'hk]W_'i b['XYf'[fØ»hYb'i bX
']ei]XYghYb' fmdhc!5ggYhg'i bX'!Hc_Yb'ni j Yf'Àgg]['ni 'a YggYb'i bX
Y]bYb']bj Ygh]YfVUfYb'6YbW'a Uf_'ZØf'X]YgY'5b`U[Y_'UggY
VYfY]hni ghY`Yb"'8]Y'DfY]gY'ZØf'X]Y' fmdhc!5ggYhg'i bX'!Hc_Yb
k YfXYb'j cb'a Y\fyfYb' fmdhc!6ØfgYb'i bX'< UbXY'gd'ÀhnYb
VYnc[Yb"

I bhYfXYggYb'hY]hY'X]Y'GYVU'6Ub_'Ua '8]YbghU['a]hž'XUgg']\f' X]Y

6Yk]`][i b[`U`g`8YdchVUb_`ZØf`gWk Y]nYf]gWY`_c`Y_h]j Y
?Ud]hU`Ub`U[Yb`[Ya À» `5fh" `+&`?`5; `fP`5; `Ł" `8]Y`6Ub_`ZØ[hY`\\]bni .
8]Yg`]gh`X]Y`YfghY`@]nYbnž`X]Y`X]Y`9]X[YbØgg]gWY
:]bUbna Uf_hUi Zg]Wk h`fi ÆBA 5Ł`Y]bYf`8YdchVUb_`a]h: c_i g`Ui Z
X][]hU`Y`J`Yfa Ò[Yb`gk`YfhY`]b`XYf`GWk Y]n`YfhY`]h"

K Ug`\\U`hYb`G]Y`XUj`cbž`XUgg`X]Y: ÆBA 5`XYb`YfghYb
GWk Y]nYf`?`fmdhc!:`cbXg`[YbY\\a]][h3`@UggYb`G]Y`Yg`i`bg
]a`?`ca`a`Yb`hUfVYfY]Wk`i`bhYb`k`]ggYb"

6]`Xb`UWk`Y]gY.`G\\i`hhYfghc`W_ž`D]i`UVUmž`K`_]`7ca`a`cbg

fØ`bWh]cbfKž`gž`]XŁ`o`j`Uf`^gž`Z`g`1`X"[Yh9`Ya`Ybhg6`mHU[BUa`YfgŁ`Q\$Q'
]Z`fK"[Yh9`Ya`Ybh6`m`Xf]XŁ`Ł`fYhi`fb`/`^g`1`X"WfYUHY9`Ya`YbhfgŁ`/`^g"]X`1
]X`/`^g"gfWŁ`"\\hhdg`#AŁ`bbYWh"ZUWVcc_"bYh#YbSl`G#gX_"^g. I ZVa`1`%/
j`Yfg]cb1`j`" "&"/Z`g"dUfYbhBcXY"]bgYfh6YZcfYfł`gž`Z`gŁ`/qfXcW`a`Ybhž
fgWf]d`hfž`fZUWVcc_!`^ggX`fŁ`/

8YhU]`g

6Ygi Wk Yb`G]Y`i`bg`Ui`Z.`_fmdhc!`bYk`g"Uh