

/ `h/d/ [h// `h/ghfcb[/ [h// Ua d/ei ch/L F D
Ui Z`XYa `Gd fi b[. ? ÒbbhY `XYf`DfY]g`VU`X
&\$`I G8 `YffY]W`Yb3/ Ua d/ei ch// `h/#ghfcb[
/ [h// `h/#d/ [h/

L F D. `9]bY`j]Y`j YfgdfYW`YbXY`Ni _i bZh i bX`XYf`K Y[`ni a
DfY]g`j cb`&\$`I G8 `L F D`VYZ]bXYh'g]W`XYfnY]h`i]b`Y]bYf
Ui ZfY[YbXYb`D\UgYž`a]h`Y]bYf`ghUf_Yb`K U\fgW`Y]b`]W`_Y]hž
XUgg`XYf`DfY]g`VU`X`X]Y`A Uf_Y`j cb`&\$`I G8 `YffY]W`Yb
_ÒbbhY`"B UW`_U\fy`Ub[Yb`fYW`h]W`Yb
5i gY]bUbXYfgYhni b[Yb`a]h`XYf`G97ž`X]Y`XYb`GhUhi g`j cb
L F D`U`g`K YfhdUd]Yf`]bZfU[Y`ghY`h`Yž]gh`X]Y`?`U[Y`bi b`YbX`]W
VYYbXYh`"8]YgY`bYi`i [Yk cbbYbY`i: fY]\Y]h`\Uh'gck c`\`9]bnY`!
U`g`Ui W`]bgh]hi h]cbY`Y` ðj YghcfYb`Ub[Y`cW`h`"9]b`5bU`mgh
k Y]gh`XUfUi Z`\]bž`XUgg`X]Y`?ca V]bUh]cb`a Y\fyfYf`d cg]h]j Yf
: U`hcfYb`XUfUi Z`\]bXYi hYhž`XUgg`XYf`DfY]g`j cb`L F D`]b`bU`Yf
Ni _i bZh'ghY][Yb`_ÒbbhY`" ðgh]hi h]cbY`Y`g` ðhYfYggY`Ub`L F D
L F D`\Uh'g]W`U`g/ Ua d^Y``]d/

L F D. `9]bY`j]Y`j YfgdfYW`YbXY`Ni _i bZh
i bX`XYf`K Y[`ni a `DfY]g`j cb`&\$`I G8

L F D`VYZ]bXYh'g]W`XYfnY]h`i]b`Y]bYf`Ui ZfY[YbXYb`D\UgYž`a]h`Y]bYf
ghUf_Yb`K U\fgW`Y]b`]W`_Y]hž`XUgg`XYf`DfY]g`VU`X`X]Y`A Uf_Y`j cb`&\$
I G8 `YffY]W`Yb`_ÒbbhY`"B UW`_U\fy`Ub[Yb`fYW`h]W`Yb
5i gY]bUbXYfgYhni b[Yb`a]h`XYf`G97ž`X]Y`XYb`GhUhi g`j cb`L F D`U`g
K YfhdUd]Yf`]bZfU[Y`ghY`h`Yž]gh`X]Y`?`U[Y`bi b`YbX`]W`VYYbXYh`
8]YgY`bYi`i [Yk cbbYbY`i: fY]\Y]h`\Uh'gck c`\`9]bnY`!`U`g`Ui W`
]bgh]hi h]cbY`Y` ðj YghcfYb`Ub[Y`cW`h`"9]b`5bU`mgh`k Y]gh`XUfUi Z`\]bž
XUgg`X]Y`?ca V]bUh]cb`a Y\fyfYf`d cg]h]j Yf: U`hcfYb`XUfUi Z
\]bXYi hYhž`XUgg`XYf`DfY]g`j cb`L F D`]b`bU`Yf`Ni _i bZh'ghY][Yb
_ÒbbhY`"

≠bgh]hi h]cbY`Yg' ≠hYfYggY'Ub`LFD

LFD`Uhg]W`U`g`X]Y`VY`YVhYghY`?fmdhcK`Å\fi b[`ZØf`9H: !5bhfÅ[Y
YhUV`Yfh" ≠`XYb`JYfY]b][hYb`GhUUhYb`]Y[Yb`XYfnY]h`%+`gYdUfUHY
5bhfÅ[Y`j`cfž`k Ug`Yf\YV`]W`Y`5i`gk`]f`_i`b[Yb`\UVYb`_Ubbž`XU`X]YgY
9H: g`j`]Y`Y`]bgh]hi h]cbY`Y`≠j`YghcfYb`Ubni]Y\Yb`_ØbbhYb" `G]Y
V]YhYb`fY[i`ÅfYb`≠j`YghcfYb`X]Y`A`Ø[`]W`_Y]hž`b`?fmdhcK`Å\fi b[Yb
ni`]bj`Ygh]YfYbž`c`b`Y`X]Y`7c]bg`X]fY`_h`Yfk`YfVYb`ni`a`ØggYbž`k`Ug
ZØf`j`]Y`Y`j`cb`[`fc»Ya`≠hYfYggY`]gh"

I bhYfbY\`a`Yb`k`]Y`;`fUmgWU`Yž:]XY`]hmi`bX`J`Ub`9W`_`UVYb`VYfY]hg
LFD!9H: g`VYUbhfU[hž`k`Ug`XYb`DfY]g`Yf\YV`]W`ghY][Yfb`_ØbbhYž
gcVU`X`X]YgY`[YbY\`a`][h`k`YfXYb" `Gc`hY`LFD`X]YgY`VY
5i`Za`Yf`_gUa`_Y]h`k`]Y`6]hWc]b`i`bX`9h`YfYi`a`Yf\U`hYbž`_ØbbhY`X]Yg
ni`Y]bYa`]a`a`YbgYb`K`YfhUbg]Y[`ZØ`fYb"

F]dd`Y`i`bX`[`c`VU`Y`DUf`hb`Yf`gW`UZh`Y`b

F]dd`Y`UfVY]hY`h`a`]h`%&`NYbhfU`VUb`_Yb`k`Y`hk`Y]h`ni`gUa`a`Ybž`i`a
XYfYb`Y][YbY`X][]hU`Y`K`Å\fi b[Yb`ni`Yb`hk`]W`_Y`bž`k`cVY`]j`]Y`Y
X]YgYf`6Ub`_Yb`LFD`ZØf`]fY`Dfc`Y`_hY`bi`hnYb" `8]Y`B`UW`ZfU[Y`b`UW
XYf`K`Å\fi b[`k`ÅW`gh`_cb]bi`]Yf`]W`" `6YXYi`hYbXY`6Ub`_Yb`i`bX
:]bUbn]bgh]hi hY`_Ui`ZYb`YVYbZU`g`LFDž`]bgVYgcbXYfY`k`Ybb`b`Yi`Y
7c]bg`Ui`g`XYf`HfYi` \UbXZfY][UVY`ZfY][Y[YVYb`k`YfXYbž`k`Ug`Y]bYb
`Ub[gUa`Ybž`UVYf`ghYh][Yb`DfY]gUbgh]Y[`ni`f`i`c`[Y`U`h"

8]Y`;`Ygd`fÅW`Y`j`cb`F]dd`Y`a`]h[`fc»Yb`6Ub`_Yb`]b`XYb`i`G5ž`X]Y
LFD`]b[`fc»Yb`A`Yb[Yb`Yfk`YfVYbž`Yf\Ø`Yb`XYb`8fi`W`_Ui`ZXYb
DfY]g" `5b[Yg]W`hg`XYggYbž`XUgg`NYbhfU`VUb`_Yb`k`Y`hk`Y]h`]fY
Y][YbYb`X][]hU`Yb`K`Å\fi b[Yb`Ui`ZXYf`LFD!`6`c`W`W`U]b`Ui`ZVUi`Ybž
k`]fX`X]Y`B`UW`ZfU[Y`j`cfUi`gg]W`h]W`k`Y]hYf`ni`bY\`a`Yb"

≠bgh]hi h]cbY`Y`Y`;`Y`X`ni`Z`ØggY`]b`X]Y`?`fmdhc!
K`Y`h

8Yf`?`fmdhc`a`Uf`_h`Yf`YVh`U`_hi`Y`Y`Y]bYb`Ni`ghfca`]bgh]hi h]cbY`Yb
?Ud]hU`g" `i`bhYfbY\`a`Yb`k`]Y`6`UW`_F`c`W`_nY][Yb`≠hYfYggY`Ub

⊕j Ygh]h]cbYb`]b`LFD"8Yf'9]bhf]hh'[fc» Yf'5_hYi fY`]b`XYb`A Uf_h
Vf]b[h'a Ugg]j Y`; Y`Xgi a a Yb'a]h'g]Włż'k Ug`XYb`DfY]g'j cb`LFD
UbghY][Yb`Ägghž`XU`X]Y`BUWłZfU[Y`[`Y]WłnY]h][`ni b]a a h"

: Un]h. `9]b`DfY]g'j cb`&\$`I G8`ZØf`LFD
YfgWłY]bh`VU`X`a Ò[`]Wł

A]h`%+`9H: !5bhfÄ[Yb`i bX`XYa` :`i gg]bgh]hi h]cbY`Yb`?Ud]hU`g
VYZ]bXYh'g]Wł`LFD`Ui Z`Y]bYa`j]Y`j YfgdfYWłYbXYb
K UWłghi a gdZUX" Gc`hY`Yg`ni` ; YbY`a][i b[Yb`XYf`9H: g`_ca a Yb
i bX`gc`hYb`k Y]hYfY`⊕gh]hi h]cbYb`VY[]bbYbž`LFD`ni` _Ui ZYbž
VYghY`h`X]Y`A Ò[`]Wł`_Y]hž`XUgg`XYf`DfY]g'j cb`LFD`VU`X`X]Y`A Uf`_Y
j cb`&\$`I G8` `cXYf`gc[Uf`Ö`Yf` `YffY]WłYb`_ÖbbhY"

8YhU]`g

6Ygi WłYb`G]Y`i bg`Ui Z. `_fmdhc!bYk`g"Uh