

## GWk ÅWY`bXYf`9i fc`i bX`ghY][ YbXY ðZ`Uh]cb. `GWk YfY`NY]hYb`ZØf J YfVfUi WXYf

8]Y`Yi fcdÀ]gWXY; Ya Y]bgWUZhkg Å\fi b[ `V`Y]Vh`k Y]hYf\]b  
 gWk UW`"K Ug`XYb`9i dcfh`Ub`\_i fVY`hž`a UW`h`XUg`@YVYb`ZØf  
 J YfVfUi WXYf`]b`8Yi hgW`UbX`ni bY\`a YbX`hYi fYfž`X]Y  
 ZcfhgW`fY]hYbXY`ðZ`Uh]cb`j Yfgh`Åf`\_h`X]YgY`9bhk ]W`\_i b[ "`Gca` ]h  
 ]gh`XYf`9i fc`XYfnY]h`a Y\`f`:`i W`U`g`Y]b`GY[ Ybž`Y]b`9bXY`XYf  
 HU`ZU`fh]gh`XYfnY]h`b]W`h`UVni gY\`Yb`"8cW`k Ug`VYXYi hYh  
 X]YgY`9bhk ]W`\_i b[ `ZØf`J YfVfUi WXYf`\_cb`fYhi bX`k Y`WXY  
 A Ò[ `]W`\_Y]hYb`VYghY\`Ybž`gY]b`J Yfa Ò[ Yb`ni `gW`ØhYb`i bX  
 j cf`k Y]hYfYa `K Yfhj Yf`i gh`ni `VYk U\`fYb3`ðZ`Uh]cb`a UW`h  
 9fgdUfb]ggY`ni b]W`hY`K Yf`gY]b`; Y`X`XYfnY]h`Ui ZXYf`6Ub`\_  
 j Yfk U\`fhž`\_Ubb`XYa `gW`Y]WXYbXYb`K Yfhj Yf`i gh`VY]bU\`Y  
 ni gY\`Ybž`Xi fW`X]Y`j cfUbgW`fY]hYbXY`ðZ`Uh]cb`j Yf`]Yfh`XYf  
 9i fc`bUW`i bX`bUW`Ub`K Yfh`5b[ Yg]W`hg`a Ub[ Y`bXYf  
 5`hYfbUh]j Yb`YbhgWXY]XYb`g]W` / Ua d`ΛY``]d/



*GWk ÅWY`bXYf`9i fc`i bX`ghY][ YbXY`ðZ`Uh]cb*

8]Y`Yi fcdÄ]gWXY; Ya Y]bgWUZhkg Ä\fi b[ `V`Y]Vh`k Y]hYf\]b  
gWk UW "K Ug`XYb`9l dcfh`Ub\_i fVY`hž`a UW h`XUg`@YVYb`ZØf  
J YfVfUi WXYf`]b`8Yi hgW`UbX`ni bY\`a YbX`hYi fYfž`X]Y  
ZcfhgW fY]hYbXY`≠ZUh]cb`j YfghÄf`\_h`X]YgY`9bhk ]W`\_i b[ "Gca`]h`]gh  
XYf`9i fc`XYfnY]h`a Y\`f`:`i W`U`g`Y]b`GY[ Ybž`Y]b`9bXY`XYf`HU`ZU`fh  
]gh`XYfnY]h`b]W`h`UVni gY\`Yb``8cW`k Ug`VYXYi hYh`X]YgY  
9bhk ]W`\_i b[ `ZØf`J YfVfUi WXYf`\_cb`fYh`i bX`k Y`W`Y`A Ò[ `]W`\_Y]hYb  
VYghY\`Ybž`gY]b`J Yfa Ò[ Yb`ni `gW`ØhnYb`i bX`j cf`k Y]hYfYa  
K Yfhj Yf`i gh`ni `VYk U\`fYb3

## ≠bZ`Uh]cb`a UW h`9fgdUfb]ggY`ni b]W`hY

K Yf`gY]b`; Y`X`XYfnY]h`Ui ZXYf`6Ub`\_j Yfk U\`fhž`\_Ubb`XYa  
gW`Y]W`YbXYb`K Yfhj Yf`i gh`VY]bU\`Y`ni gY\`Ybž`Xi fW`X]Y  
j cfUbgW fY]hYbXY`≠ZUh]cb`j Yf`]Yfh`XYf`9i fc`bUW`i bX`bUW`Ub  
K Yfh`5b[ Yg]W`hg`a Ub[ Y`bXYf`5`hYfbUh]j Yb`Yb`hgW`Y]XYb`g]W`  
XU\`Yf`b]W`h`k Yb][ Y`ZØf`Y]bY`≠j Ygh]h]cb`]b`5\_h]Yb`cXYf`UbXYfY  
5b`U[ Yk YfhY``5i W`? fmdhck Ä\fi b[ Yb`YfZFYi Yb`g]W`]b`X]YgYa  
Ni gUa`a Yb\`Ub[ `ni bY\`a YbX`Ub`6Y`]YVh\`Y]h`

I bX`b]W`h`bi f`U`g`5b`U[ YcV`Y`\_hž`Ui W`U`g`fYU`Yg`NU\`i b[ ga`]hhY`  
bY\`a Yb`? fmdhck Ä\fi b[ Yb`Ub`:`U\`fh`Ui Z`Nk Uf`\]b`\_h`8Yi hgW`UbX  
]a`J Yf[ `Y]W`ni `UbXYfYb`@ÄbXYfb`bcW`Y]b`k Yb][ `]\]bhYf\`Yfž`XcW`  
Ui W`\`Yfni `UbXY`U`\_nYdh]YfYb`ni bY\`a YbX`a Y\`f`i bhYfbY\`a Yb  
i bX`<ÄbX`Yfž`gck c\`cb`]bY`U`g`Ui W`c`ZZ]bY`NU\`i b[ Yb`]b`6]hW`]b  
i bX`7c``Nk Uf`Y][ bYh`g]W`]b]W`h`YXY`? fmdhck Ä\fi b[ `ZØf`XYb  
hUhgÄW`]W`Yb`; YVfUi W`U`g`NU\`i b[ ga`]hhY`ž`XYb`bcW`ghY``Yb  
X]YgY`X][ ]hU`Yb`K Ä\fi b[ Yb`ni`a`]bXYgh`h`YcfYh]gW`Y]bY`XYb`\_VUFY  
5`hYfbUh]j Y`XUfž`k Ybb`Yg`XUfi`a`[ Y\`hž`NU\`i b[ Yb`ni`hÄh][ Ybž  
c\`bY`Ui Z`X]Y`U`\_hi Y``Y`:]bUbndc`]h]\_`XYf`9N6`Ub[ Yk ]YgYb`ni  
gY]b``? fmdhck Ä\fi b[ Yb`Ybhk ]W`\_Y`b`g]W`i bUV\`Äb[ ][ `j`ca`J Yf`Ui Z  
YW`hYf`K Ä\fi b[ Yb`

? fmdhck Ä\fi b[ Yb`Y\`Yf`U`g`U`hYfbUh]j Y  
K YfhUb`U[ Y`U`g`NU\`i b[ ga`]hhY`

8 Ug[ fØ» hY`DfcV`Ya`XYf`a`Y]ghYb`? fmdhck Ä\fi b[ Yb`]gh`i bX`V`Y]Vh

X]Y` \c\Y`J c`Uh)`hÅhž`U`gc`X]Y` \c\Yb`?i fggWk Ub\_i b[ Ybž`X]Y  
gck c` \bUW`cVYbž`U`g`Ui W`bUW`i bhYb`ghUhhZ]bXYb`\_ÖbbYb`  
Gc`Ub[ Y`X]YgYg`DfcV`Ya`b]W`h`VY`cVYb`]ghž`k YfXYb`X][ ]hU`Y  
K`Å\fi b[ Yb`ZØf`X]Y`VfY]hY`A UggY`b]W`h`U`g`hÅ[ `]W`Yg  
NU\`i b[ ga` ]hhY`]bZFU[ Y`\_ca`a Ybž`U`g`U`hYfbUh]j Y`K`YfhUb`U[ Y  
\b[ Y[ Yb`gW`cb`"GW`Ui`h`a`Ub`g]W`X]Y`K`YfhYbhk`]W`\_i b[ `j`]Y`Yf  
[ fc»Yf`?fmdhck`Å\fi b[ Yb`Ubž`nY]W`bYh`g]W`Xi`fW`Ui`g`Y]bY  
`Ub[ Zf]gh][ Y`K`YfhghY][ Yfi b[ `UVž`Ui`W`k`Ybb`Yg`nk`]gW`YbXf]b  
]a`a`Yf`k`]YXYf`Y]b`[ fc»Yg`5i`Zi`bX`5V`[ ]Vh`8`Ug`gW`Øhnh  
J`YfVfUi`W`Yf`U`YfX]b[ g`b]W`h`j`cf`XYb`U`\_hi`Y`ghY][ YbXYb`?cghYb`"

8]YgY`gYhnYb`g]W`j`cf`U`Ya`ni`gUa`a`Yb`Ui`g`DcghYb`k`]Y`A`]YhYž  
9bYf[ ]Yž`@YVYbga` ]hhY`i`bX`HfUb`gd`cfh`8`U`X]YgYf`Ni`ghUbX`VYfY]hg  
gY]h[ YfUi`a`Yf`NY]h`Ub`\`Å`hž`g]bX`X]Y`Z]bUb]Y`Yb`F`YgYfj`Yb`Vnk`"  
F`ØW`\_U[ Yb`j`]Y`Yf`A`YbgW`Yb`VYfY]hg`j`YfVfUi`W`h`6Y`Xf]b[ YbXYb  
5bgW`U`Zi`b[ Yb`cXYf`d`Øh`n]W`Yb`Z]bUb]Y`Yb`9b[ d`ÄggYb`\_Ubb  
gca`]h`c`Zhib]W`h`a`Y`f`Ui`Z`Y]b`Y][ YbYg`Z]bUb]Y`Yg`Dc`ghYf  
ni`f`ØW`\_Y[ f]ZYb`k`YfXYb`"

## N]bgYb`ZØf`J`YfVfUi`W`Yf`\_fYX]hY`Ui`Z <`ØW`ghghUb`X

:`Øf`j`]Y`Y`]gh`]b`Y]bYf`gc`W`Yb`G]hi`Uh]cb`bi`f`bcW`X]Y`5i`ZbU`a`Y  
Y]bYg`?fYX]hg`Y]bY`g]bbj`c`Y`\_`VYfVfØW`\_i`b[ ži`a`Xf]b[ YbXY  
NU\`i`b[ Yb`nY]hbU`ni`hÅh][ Yb`5`YfX]b[ g`VYZ]bXYh`g]W`X`Ug  
N]bgb]j`YUi`ZØf`J`YfVfUi`W`Yf`\_fYX]hY`Ui`Z`Y]bYa` \]ghc`f]gW`Yb`<c`W`ž  
k`Ug`Y]bYb`[ YbUi`Yb`J`Yf[ `Y]W`X`Yf`ni`f`5i`gk`U`ghY`YbXYb  
5b[ YVchY`XYf`i`bhYfgW`]YX`]W`Yb`6Ub`\_Yb`i`bX`:]bUb]X]Ybgh`Y]ghYf  
gc`k`]W`h][ `k`]Y`Ub[ Y`b]W`h`a`Y`f`a`UW`h`C`b`]bY!Dc`fhU`Yž`k`]Y`Yhk`U`  
**?fYX]hj`Yf[ `Y]W&(ž`Yfa`Ø[ `]W`Yb`Y]bYb`gc`W`Yb`J`Yf[ `Y]W`]a  
<UbXi`a`XfY`Yb`i`bX`YfØVf][ Yb`X`Ug`a`Ubi`Y`Y`J`Yf[ `Y]W`Yb`XYf  
Y]bnY`bYb`5b[ YVchY`"**

## :`Un]h

A`Ub`\_Ubb`X`Uj`cb`Ui`g[ Y`Ybž`X`Ugg`J`YfVfUi`W`Yf`\_i`fnZf]gh][ `Y]bY  
J`YfVYggYfi`b[ Yb`XYf`U`\_hi`Y`Yb`@U[ Y`Yfk`UfhYb`\_ÖbbYb`Nk`Uf`g]bX

[ YbUi Y`Dfc [ bcgYb`gWk ]Yf][ `ni `hfYZZYbž`Ui Z`Ub [ Y`g]Wk`k ]fX`g]W  
X]Y`G]hi Uh]cb`U`YfX]b [ g`k ]YXYf`YbhgdUbbYb``6]g`XU\ ]b`g]bX  
]bgVYgcbXYfY`J YfVfUi WYf`a ]h`b]YXf][ Yb`9]b\_ca`a Yb`ghUf`\_j`cb  
XYa` \c\Yb`DfY]gb]j YUi`VYhfcZZYb``K Yf`gY]b`9fgdUfhYg`]b  
G]WYf\Y]h`Vf]b [ Yb`a` ÒW`hYž`gc``hY`g]W`XU\Yf`bUW`g]bbj`c`Yb  
5`hYfbUh]j Yb`ni` : Ygh[ Y`X!`i`bX`HU[ Yg[ Y`X\_cbhYb`i`a`gY\Yb`

8YhU]`g

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`\_fmdhc!bYk`g`Uh