

A UgWx]bY`Yg`@YfbU`[cf]h\ a i g
dfc [bcgh]n]Yfh'5bgh]Y[`XYg`Gc`UbU!
DfY]gYg`V]g`9bXY`đ`]'&\$&'

5`[cf]h\ a i g`Z0f'a UgWx]bY`Yg`@YfbYb`Y[h'XYb`Gc`UbU!DfY]g
Z0f`XYb`'"`đ`]'&\$&'`ZYgh'8U`Y]b`[fc»Yf`HY]`XYg
?fmdhc k`À\fi b[ggY`hcf`g`X]Y`K`cW`Y`a`]h`Y]bYf`f0W`_`Ài`Z[Yb
Gh]a` a`i`b[`VY[]bbhž`V]`XYh`Gc`UbU`fGC`@`_Y]bY`5i`gbU\`a`Y
i`bX`j`YfnY]W`bYhY`U`Y]b`]b`XYb`Y`hnhYb`&(`Ghi`bXYb`Y]bYb
F0W`_`Ub[`j`cb`0VYf`)'`i`"5VYf`A`UgWx]bYbU`[cf]h\`a`Yb
gU[Yb`Y]bY`VYggYfY`G]hi`Uh]cb`Z0f`X]YgYb`X][`]hU`Yb
J`Yfa`0[Yb`gk`Yfh`j`cfUi`g`V]g`9bXY`đ`]'`HUh`g`ÀW`]W`g]bX`Yg
X]Y`Zc`fhgW`f]hh]W`Yb`5`[cf]h\`a`Yb`Z0f'a`UgWx]bY`Yg`@YfbYbž
X]Y`j`cb`XYf`?fmdhc!5bU`mgYd`UhhZc`fa`j`Yfk`YbXYh`k`YfXYb
DfY]gj`cf\`YfgU[Yb`\`UVYb`XYb`DfY]g`j`cb`Gc`UbU`Z0f`XYb`'"`đ`]'&\$&'
`Ui`Z`&%ž&`,`I`G!8c`Uf`ZYgh[Y`Y[hž`k`Ug`Y]bYa
`Y]W`hYb`5bgh]Y[`j`cb`&ž+`i`'[Y[Yb0VYf`XYa`U`_hi`Y`Yb`DfY]g
/`Ua`d`^Y`d/



5`[cf]h\ a i g`Z0f'a UgWx]bY`Yg`@YfbYb`Y[h'XYb`Gc`UbU!DfY]g`Z0f`
XYb`'"`đ`]'&\$&'`ZYgh

8U`Y]b`[fc»Yf`HY]`XYg`?fmdhc k`À\fi b[ggY`hcf`g`X]Y`K`cW`Y`a`]h
Y]bYf`f0W`_`Ài`Z[Yb`Gh]a` a`i`b[`VY[]bbhž`V]`XYh`Gc`UbU`fGC`@`_Y]bY
5i`gbU\`a`Y`i`bX`j`YfnY]W`bYhY`U`Y]b`]b`XYb`Y`hnhYb`&(`Ghi`bXYb

Y]bYb`F ØW_[Ub[`j cb`ØVYf`) `i "5VYf`A UgW]bYbU`[cf]h\ a Yb
gU[Yb`Y]bY`VYggYfY`G]hi Uh]cb`ZØf`X]YgYb`X][`]hU`Yb
J Yfa Ø[Yb]gk Yfh`j cfUi g`V]g`9bXY`đ `]"

HUhgÅW`]W]`g]bX`Yg`X]Y`Zc fhgW`f]hh]W]Yb`5`[cf]h\ a Yb`ZØf
a UgW]bY`Yg`@YfbYbž`X]Y`j cb`XYf`? fmdhc!5bU`mgYd`UhhZcfa
j Yfk YbXYh`k YfXYb`DfY]gj cf\YfgU[Yb`\UVYb`XYb`DfY]gj cb`Gc`UbU
ZØf`XYb`" %"`đ `]"&\$&` `Ui Z`%ž&, `! G!8c`Uf`ZYgh[Y`Y[hž`k Ug`Y]bYa
`Y]W]hYb`5bgh]Y[`j cb`&ž+`i ` [Y[YbØVYf`XYa `U`_hi Y`Yb`DfY]g
Ybhgd]W]hž`k]Y`Ui g`XYb`bYi YghYb`ϕZcfa Uh]cbYb`\Yfj cf[Y`hž`X]Y
7c]bd\cbm`Ua`%\$"`đ `]"UV[Yfi ZYb`\Uh"

I a`X]YgY`Dfc[bcgY`ni`YffY]W]Ybž`bi hnYb`X]Y`5`[cf]h\ a Yb`XYf
D`UhhZcfa `Y]bY`XYhU]`YfhY`5bU`mgY`Y]bYf`F Y]\Y`j cb`ϕX]_UhcYb
XYf`hYW]b]gW]Yb`5bU`mgY`fH5Łž`XUfi bhYf`5j YfU[Y`Hfi Y`F Ub[Y
fĤHF Łž`6c`]b[Yf!6ÅbXYf`f6Łž`A cj]b[`5j YfU[Y`7cbj Yf[YbW
8]j Yf[YbW`fA 578Łi bX`F Y`Uh]j Y`GhfYb[h\`ϕXYi`fFGŁž`i bX
a Y`f"

Gc`UbU!DfY]gUbU`mgY

5i g`\Yi h][Yf`G]W]h`k]fX`Gc`UbU`ni a`DfY]gj cb`&\$ž+&! G!8c`Uf
[Y\UbXY`hž`k Ug`Y]bYb`F ØW_[Ub[`j cb`(`ž*, `i`ØVYf`XYb`HU[
VYXYi hYhž`UVYf`]a a Yf`bcW`Y]bYb`5bgh]Y[`j cb`+ž&*`i `]b`XYf
j Yf[Ub[YbYb`K cW]Y`i bX`Y]bYb`5bgh]Y[`j cb`(`&ž*)`i `Ui Z`XYa
A cbUhgW]Ufhž`XU`X]Y`i bhYfghØhni b[`VY]`%- ž&` `! G!8c`Uf`Y[hž
ghØ» h`Ui h`XYb`bYi YghYb`8UhYb`j ca`%\$"`đ `]"Ui ZY]bYb`K]XYfghUbX
VY]`&&ž+) `~ "

ϕ`XYf`Nk]gW]YbnY]h`k YfXYb`X]Y`%!HU[Yg!Gh]a a i b[g]bX]_UhcYb
Ui ZXYf`K YVg]hY`ni f`, VYfk UW]i b[`j cb`:]bUbnyb`i bX
?fmdhc k Å\fi b[Yb`Ub[YnY][h`HfUX]b[J]Yk`VYZ]bXYb`g]W]`ja
cdh]a]gh]gW]Yb`A cXi gž`\fY`Ni gUa a YbZUggi b[`XYi hYh`Ui ZY]bYb
?Ui Z`VY]`%` \]bž`UV[Y`Y]hYh`j cb`Cgn]`UhcYbž`X]Y`Ui ZY]bYb
J Yf`_Ui Z`VY]`" \]bk Y]gYbž`i bX`[`Y]hYbXYb`8i fW]gW]b]hYb`fA 5Ł
]b`XYf` ghUf`_Yb`?Ui Z`!NcbY`VY]`%&"

Ni j cf`VYf]W]hYhY`7c]bd\cbmž`XUgg`Ub`Y]bYa`Y]bn][Yb`HU[`a Y`f

U`g`%A]`]UfXY`I G!8c`Uf`]b`X]Y`A Uf_h_Ud]hU`]g]Yfi b[`j cb`Gc`UbU
ZcggYbž`k Ug`ni `Y]bYa `Yf\YV`]WXYb`?Ui ZXfi W_c`bY`_`UfYb
?UhU`mgUhc`f`ZØ`fhYž`UVYf`a]h`a Y`fYfYb`k]W`h][Yb
BYh`nk Yf_dUf`hbYfgW`UZhYb`ni gUa a YbZ]Y`ž`XUfi bhYf`XYf`nk]gW`Yb
7cWU!7c`U`fB`MG9.`?C`Ł]b`GYfV]Yb`i bX`Gc`UbU`D`UhhZc`fa `ZØf`b]W`h
Z b[]V`Y`Hc`_Yb`fB: HŁ`Gc`GYU`ZØf`B: H!5b[YVchY`k`À`fYbX`XYg`9L`≠
: Ygh]j U`g"

Ni gUa a YbZUggYbX`Āggh`g]W`gU[Ybž`XUgg`g]W`X]Y`cVYb
[YbUbbhYb`9b`hk]W`_i b[Yb`fi bX`i a `Gc`UbU`]b`XYf`HUh`XUfUi Z
Ui gk]f`_Yb`_`ØbbhYbž`XUgg`XYf`DfY]g`XYb`j cb`XYb
A UgW`]bYbU`[cf]h`a Yb`ZØf`9bXY`ž``]j cf`Yf[YgU[hYb
GW`k Y`Yb`k Yfh`YffY]W`hž`ni g`Āh`n]W`ni `UbXYfYb`dcg]h]j Yb
BUW`f]W`hYb`i bX`XYf`U`[Ya Y]bYb`5ha cgd`ĀfY`Ui ZXYa `VfY]hYfYb
?fmdhca Uf_h`ni `X]YgYa `NY]hdi b_h"

<UZh`i b[gUi ggW`i gg.`8Yf`Ā`U`h`X]YgYf`K YVg]hY`gc`hY`b]W`h`U`g
5b`U[YVYfUhi b[`VYhfUW`hYh`k YfXYb`"Āj Ygh]YfYb`]gh`gdY`_i`Uh]j`"
K Ybb`G]Y`]bj Ygh]YfYbž`]gh`Āf`?Ud]hU`[YZ`Ā`fXYh"

8Yf`6Y]hfU[`5`[cf]h`a i g`ZØf`a UgW`]bY`Yg`@YfbYb`Y[h`XYb
Gc`UbU!DfY]g`ZØf`XYb`" %"ž``]`&\$&`ZYgh`YfgW`]Yb`ni Yfgh`Ui Z
7c]bd`cbm"

8YhU]`g

6Ygi W`XYb`G]Y`i bg`Ui Z.`_fmdhc!bYk`g"Uh